

# A sustainable organisation

## Workforce

Workforce planning within Environment Canterbury has identified the importance of retaining a highly skilled and adaptable workforce. In 2008/09 developing a sustainable workforce capability focused on the following areas:

- Fostering effective leadership and values. Two internal leadership programmes were provided for managers and team leaders.
- Undertaking training and development to enhance individual capabilities. An internal training programme was based on a needs analysis and external training was offered to keep specialist staff up to date in their fields. Staff were allocated 30 hours a year for training. A 50% fee subsidy was available to encourage further tertiary study and an in-house new graduate development programme was provided.
- The introduction of an electronic performance appraisal system. This saw behaviours associated with organisational values being incorporated into assessments of performance.
- Work/life balance initiatives. A number of initiatives were in place, including flexible starting and finishing times, access to part-time work and the option of negotiating additional annual leave (with a pro rata reduction in salary).
- Health and safety. Flu vaccinations, health assessments and a range of health education opportunities offered. Health and safety committee met regularly during the year. Gymnasium facilities in the Kilmore Street office continued to be well utilised. The two yearly Accident Compensation Corporation audit confirmed our tertiary status for health and safety management practices.

There was a significant commitment to staff involvement in organisational development, resulting in a number of initiatives related to leadership, strategy, organisational performance, information management, process improvement and culture.

The total number of permanent staff at 30 June 2009 was 499 (full time equivalents, 526 in total), including 421 staff located in Christchurch (including the Bus Exchange), 46 in Timaru and 59 at other depots throughout the region.

Environment Canterbury recognises that to deliver community outcomes it has to provide and maintain an appropriate and sustainable organisational capacity. Levels of service are identified in three areas – workforce, finance and environmental footprint.

## Levels of service

### 1. Retaining a highly skilled and adaptable workforce

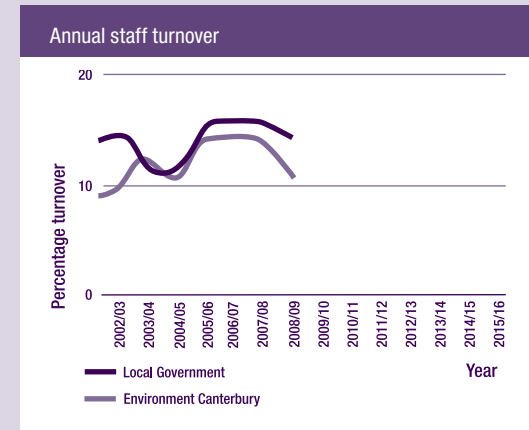
#### Measure 1

The percentage of annual staff turnover.

#### Target

Less than the local government median turnover percentage, as measured by the Mercer Local Government Survey.

*Achieved.*



Source: Environment Canterbury.

### 2. Providing a safe working environment

#### Measure 1

The Accident Compensation Corporation status achieved.

#### Target

Tertiary status.

*Achieved.*

ACC Status level	
2004/05	Tertiary
2005/06	Tertiary
2006/07	Tertiary
2007/08	Tertiary
2008/09	Tertiary

Source: Environment Canterbury.

#### Measure 2

The number of reported accidents.

#### Target

A 10% reduction, with no serious accidents.

*Achieved* reduction in total reported accidents.

	Accidents	
	Reported accidents	Serious accidents
2004/05	51	1
2005/06	47	4
2006/07	43	8
2007/08	48	8
2008/09	37	2

Source: Environment Canterbury.

#### Measure 3

The number of Equal Employment Opportunity complaints.

#### Target

None.

*Achieved.*

EEO complaints	
2004/05	None
2005/06	None
2006/07	None
2007/08	None
2008/09	None

Source: Environment Canterbury.

# Finance

Environment Canterbury is committed to ensuring ratepayer funds and Government grants are managed efficiently and effectively in the best interests of the community. Development of sustainable financial capability focuses on three key areas:

- providing an equitable and efficient rating system
- supporting delivery of work programmes throughout the organisation
- reporting the organisation's financial and physical performance.

Rates were struck and levied in accordance with the council's funding policies to ensure timely resourcing of annual work programmes and rates collection was shared with local councils for both ratepayer convenience and to minimise costs.

Managers and project leaders were provided with timely monthly reports, enabling them to make sound decisions. Councillors received financial updates on a monthly basis, in addition to a report produced three times a year to track project performance.

Business planning and performance management system development continued with the focus being on providing better information to promote greater internal productivity.

The treasury function was managed successfully during the year and included ensuring financial reserves were maintained at a level sufficient to cope with the unexpected, including the impact of the recession and the effects of "swine flu". The effect on interest rates resulted in a marked reduction in interest income which has had to be compensated for elsewhere.

# Levels of service

## 1. Managing the council's revenue requirement

### Measure

The percentage of planned annual revenue that is collected.

### Target

100%.

*Achieved.*

Percentage of annual revenue requirement collected					
	Interest	User pays	Grants	Targeted rates	General rates
2006/07	78%	85%	110%	101%	101%
2007/08	76%	99%	105%	101%	101%
2008/09	58%	93%	121%	101%	101%

Source: Environment Canterbury.

## 2. Providing councillors and managers with timely management and performance information (financial and physical, budget versus actual)

### Measure 1

The percentage of reports to councillors provided within the required time frame.

### Target

100%.

*Achieved.*

Monthly reports to councillors	
2006/07	100%
2007/08	100%
2008/09	100%

Source: Environment Canterbury.

### Measure 2

The percentage of monthly reports to managers provided within the required time frame.

### Target

100%.

*Achieved.*

Monthly reports to managers	
2006/07	100%
2007/08	100%
2008/09	100%

Source: Environment Canterbury.

# Environmental footprint

Environment Canterbury's commitment to continual improvement of its internal environmental performance and reducing its environmental footprint continued in 2008/09.

ISO 14001 was used to manage the council's flood control works, buildings, vehicle fleet and forestry.

Management policies and procedures supported sound environmental practices within Environment Canterbury and a staff team championed activities promoting energy conservation and waste minimisation.

The Sustainable Business Network (SBN) was invited to review internal environmental performance and to suggest new activities to monitor and improve performance.

SBN was also invited to consider the volume of paper used in Environment Canterbury's offices and to propose ways to reduce the amount of paper.

The reports from SBN will be considered by an internal staff group during the year 2009/10.

Energy consumption was monitored at all offices and depots, with ongoing efforts to minimise demand. Staff were actively encouraged to use the most appropriately-sized vehicle for the task involved and a car ride share scheme reduced the number of vehicles travelling between the Christchurch and Timaru offices. A video conferencing link between Christchurch and Timaru was used frequently by staff to reduce travel to meetings.

All rubbish was sorted and worm farms were provided at the Christchurch office to dispose of food scraps. An in-house waste exchange was available on the Intranet for staff to advertise and exchange unwanted goods from the office or home.

# Levels of service

## 1. Reducing vehicle carbon emissions

**Measure**  
CO<sub>2</sub> emissions kilograms per kilometre.

**Target**  
Small sedans<sup>1</sup>: 0.150 kg/km, Medium sedans<sup>2</sup>: 0.190 kg/km.  
*Achieved.*

CO <sub>2</sub> emissions	Small sedans	Medium sedans
2002/03	0.153	0.194
2003/04	0.158	0.207
2004/05	0.156	0.193
2005/06	0.160	0.194
2006/07	0.152	0.191
2007/08	Not available	Not available
2008/09	0.145	0.190

Source: Environment Canterbury.  
<sup>1</sup><1,600 cc <sup>2</sup>1,600 to 2,200 cc.

## 3. Reducing waste going to landfill

**Measure**  
The amount of waste per staff member going to landfill per annum from the Christchurch office.

**Target**  
The weight is decreasing.  
*Not achieved.*

The average volume of waste per staff member per annum	
2003/04	21.6 kg
2004/05	21.1 kg
2005/06	21.6 kg
2006/07	20.2 kg
2007/08	Not available
2008/09	20.96 kg

Source: Environment Canterbury Annual Survey.

## 2. Reducing electricity consumption

**Measure**  
The electricity consumption per square metre in the Christchurch office.

**Target**  
Less than 150 kilowatt hours per square metre per annum.

*Not achieved.* Increase can be attributed to significant problems with the heating system, since fixed, also the early onset of winter in 2009.

Electricity consumption	
2004/05	149
2005/06	144
2006/07	144
2007/08	147
2008/09	167

Source: Environment Canterbury.

## 4. Becoming carbon neutral

Measures and targets relating to Environment Canterbury becoming a carbon neutral organisation have been developed for the 2008/09 Annual Plan.

**Measure**  
CO<sub>2</sub> emissions from electricity use, vehicle use and waste going to landfill.

**Target**  
CO<sub>2</sub> emissions per staff member do not increase.

CO <sub>2</sub> emissions per staff member - Christchurch Office	
2008/09	1790 kg

Note: This is the first year this measure has been used. Data are only available for the Christchurch office.

# Councillors and constituencies 2008/09



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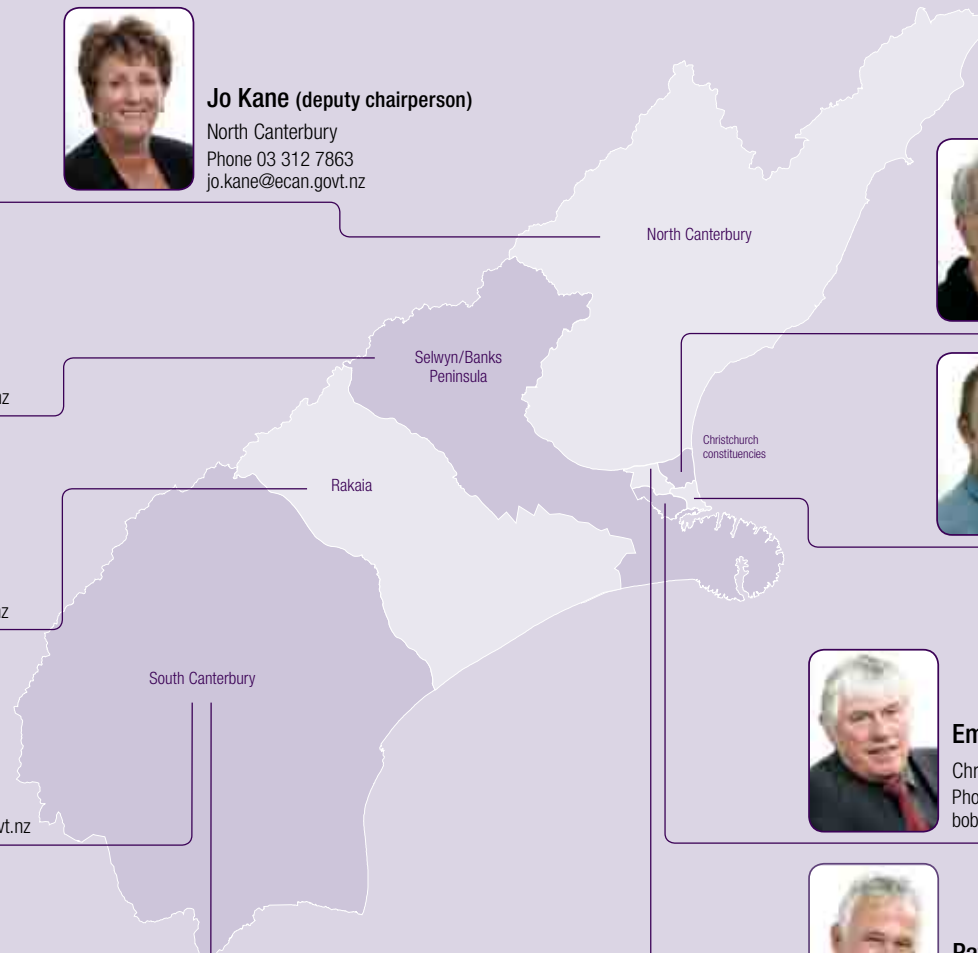
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# Committee membership

## Council

Chairman Sir Kerry Burke

Membership: all councillors

Note: The council chairman is a member of all committees *ex officio*.

## Committees

### 1. Central Area

Purpose: Liaison and discussion of sub-regional issues.

Membership: Eugenie Sage (Chair), Sir Kerry Burke, Angus McKay, David Sutherland, Rik Tindall.

Appointed members: to be confirmed.

### 2. Chief Executive Performance Review

Purpose: Oversight of the employment of the Chief Executive.

Membership: Sir Kerry Burke (Chair), Carole Evans, Pat Harrow, Jo Kane, Emeritus Prof. Bob Kirk, Alec Neill, Eugenie Sage

### 3. Christchurch Area

Purpose: Liaison and discussion of sub-regional issues.

Membership: Carole Evans (Chair) Sir Kerry Burke, Jane Demeter, Pat Harrow, Emeritus Prof. Bob Kirk, Jo Kane, Ross Little, Alec Neill, Eugenie Sage, David Sutherland, Rik Tindall.

Appointed members: Jeremy Agar, Val Carter, Phil Clearwater, Steve Collins, Kathy Condon, Pauline Cotter, Alex Drysdale, David East, Dr Phil Hart, Peter Laloli, Brenda Lowe-Johnson, Pam Richardson, Ralph Ross, Ian Spellerberg, Rhys Taylor, Peter Townsend.

### 4. Finance and Audit

Purpose: Assist the council to address audit, financial reporting and internal control issues.

Membership: Emeritus Prof. Bob Kirk (Chair), Sir Kerry Burke, Carole Evans, Pat Harrow, Jo Kane, Alec Neill, Eugenie Sage.

### 5. Maori Advisory

Purpose: Enhance council's relationship with Maori and facilitate input into council decisions that have significance to Maori.

Membership: Sir Kerry Burke (Chair), Jane Demeter, Carole Evans, Emeritus Prof. Bob Kirk, Bronwen Murray, Eugenie Sage, Rik Tindall, plus representatives of Ngai Tahu and Nga Maata Waka.

### 6. Northern Area

Purpose: Liaison and discussion of sub-regional issues.

Membership: Ross Little (Chair), Sir Kerry Burke, Jane Demeter, Jo Kane.

Appointed members: to be confirmed.

### 7. Regional Transport

Purpose: Responsible for preparing the Regional Land Transport Strategy, the Regional Land Transport Programme, and for advising the Regional Council on strategic land transport planning and funding matters.

Membership: Jo Kane (Chair), Sir Kerry Burke, Ross Little (alternate)

Appointed members: Cr David Ayers, Cr Mike Balchin, Cr Winton Dalley, Henare Edwards, Derek Erasmus, Peter Goodwin, Mayor Kevin Heays, Dr Simon Kingham, Andrew Macbeth, Cr John Morten, Cr Michael Oliver, Mayor Bede O'Malley, Mayor Bob Parker, Dr Anna Stevenson, Cr Evan Williams, Mark Yaxley.

### 8. Regional Planning

Purpose: Formulation and review of plans, strategies, bylaws and policies under resource management and other resource related legislation.

Membership: Emeritus Prof. Bob Kirk (Chair) and all councillors.

### 9. Regulation Hearings (2 committees)

Purpose: Responsible for appointing Resource Consent Hearing Committees; considering and deciding resource consent applications in accordance with delegated powers; and to exercise such other powers as delegated by council.

Membership: Angus McKay and Alec Neill (chairs), plus councillors in rotation.

### 10. Regulation Overview

Purpose: Responsible for overseeing quarterly reports on specific regulatory activities, preparation of the regional environment report, the annual enforcement activities report and the annual compliance report.

Membership: Angus McKay and Alec Neill (chairs), all councillors.

### 11. Southern

Purpose: Enhance the effectiveness of council functions in the southern area.

Membership: Mark Oldfield (Chair), Bronwen Murray, Sir Kerry Burke, Jo Kane, Alec Neill.

For the latest information on committee membership visit the Environment Canterbury website:  
[www.ecan.govt.nz/committees](http://www.ecan.govt.nz/committees)

## Joint Committee

Canterbury Civil Defence and Emergency Management Group Joint Committee

A joint committee of nine Canterbury Territorial Authorities and Environment Canterbury established in terms of Section 17 of the Civil Defence Emergency Management Act 2002.

Membership: Cr Bob Shearing (Chair), Mayor Janie Annear, Mayor Kelvin Coe, Mayor John Coles, Cr Neil Cruickshank, Mayor Kevin Heays, Mayor Garry Jackson, Cr Ken Lowe, Mayor John O'Neill, Cr Rik Tindall.

## Groups of activities C/S = Chair/Spokesperson

### 1. Air Quality/Energy

Jo Kane (C/S Air Quality), Bronwen Murray (C/S Energy), Sir Kerry Burke, Pat Harrow, Angus McKay, Eugenie Sage, Rik Tindall, Mark Oldfield.

### 2. Coastal Environment/Navigation Safety

David Sutherland (C/S Coastal Environment), Bronwen Murray (C/S Navigation Safety), Sir Kerry Burke, Emeritus Prof. Bob Kirk, Jane Demeter, Alec Neill, Mark Oldfield, Rik Tindall.

### 3. Democratic Process

Sir Kerry Burke (C/S), all councillors.

### 4. Hazards and Emergency Management

Jane Demeter (C/S Hazards), Rik Tindall (C/S Emergency Management), Sir Kerry Burke, Carole Evans, Ross Little, Angus McKay, Bronwen Murray.

### 5. Land, Biodiversity, Pest Management, Waste, Contaminated Sites

Ross Little (C/S Land, Contaminated Sites), Jane Demeter (C/S Biodiversity), Eugenie Sage (C/S Pest Management), Pat Harrow (C/S Waste), Sir Kerry Burke, Bronwen Murray, Mark Oldfield, David Sutherland.

### 6. Regional Land Transport and Public Passenger Transport

Jo Kane (C/S RLT), Carole Evans (C/S PPT), Sir Kerry Burke, Jane Demeter, Pat Harrow, Bronwen Murray, Mark Oldfield.

### 7. Water Quality, Quantity and Ecosystems

Mark Oldfield (C/S), Sir Kerry Burke, Jane Demeter, Pat Harrow, Angus McKay, Ross Little, Bronwen Murray, Eugenie Sage, Rik Tindall, David Sutherland.

### 8. Combined Portfolios

Sir Kerry Burke (c/s), all councillors

# Awards

This year's Canterbury Resource Management Awards were announced on 29 October 2008 in Christchurch.

## Supreme Winner

Opuha Dam water storage project

The project, which has been in operation for ten years has enabled significant areas of South Canterbury land to be irrigated and put into production and created the opportunity for power generation. Judges said the project contributes to the sustainable management of resources by taking water and using it in a way that enables people and communities to provide for their social and economic wellbeing. It is a good example of how individuals or private groups can successfully undertake large projects. The project was also the winner of the Commercial Industrial category.

## Individual Category

### Joint Winners

Colin Burrows for his involvement with the restoration of Quail Island

Tom and Jen McElrea for Washpen Falls at Windwhistle

### Finalists

Phil Garrett for Boggy Creek Stream enhancement near Halswell

Andrew Crossland for raising awareness of birdlife and habitat

## Community Category

### Winner

Pahau River Enhancement Group, Culverden

### Highly Commended

Otamahua/Quail Island Restoration Trust

Northern Pegasus Bay Coastal Management Plan Steering Committee (also Landcare Special Award)

### Special Commendation

New Zealand Conservation Trust nest egg programme for three South Island Kiwi species

### Finalists

Project Lyttelton

Prebbleton Nature Park

## Professional / Institutional Category

### Winner

Riparian projects in the Lake Ellesmere area - Gunnar Lundaahl

### Finalists

Kaikoura Peninsula Walkway - Te Runanga O Kaikoura, Kaikoura District Council and the Department of Conservation

Stormwater management initiatives - Waimakariri District Council

## Commercial / Industrial Category

### Winner

Opuha Dam water storage project

### Finalists

Resene Paints paint and packaging disposal programme

Bellfarm Electronics automated water control system

AgRecovery rural recycling programme

Terra Lana Products Ltd for recycling and insulation

### Special Awards

#### Landcare Research Special Award for Sustainable Management of Land Resources

Northern Pegasus Bay Coastal Management Plan Steering Committee

#### The EECA Special Award for Energy Efficiency, Conservation and Renewable Energy

BioGen Cool Biodigester

#### SBN Special Award for Business Sustainability

YHA Christchurch

#### Te Mata o te Tuatara Te Rūnanga o Ngāi Tahu Special Heritage Award

Kaikoura Peninsula Walkway, a collaboration between Kaikoura District Council, the Department of Conservation and Te Runanga O Kaikoura

#### NIWA Special Award for Innovative Approaches to the Sustainability of Canterbury's Water Resources

Bell Farm Electronics

#### Environment Canterbury Resource Management Award for Schools - Wrybill Trophy

Bronte Davenport, Craighead Diocesan School, Timaru. Exhibit: 'Walk this Way'

#### Environment Canterbury Future Environmentalist Award

Holly Gardiner, Unlimited School, Christchurch

#### Environmental Awareness Award (a partnership between Environment Canterbury and Tai Poutini Polytechnic Digger School)

Tom Sherson

#### Environment Canterbury Award for Excellence in Environmental Journalism

Rebecca Macfie, The Listener

#### Lincoln University School's Science and Technology Fair 2008 (Christchurch)

##### Junior (Years 7-8)

First place: Katie Glasson, Cobham Intermediate, "You've Got the Power!"

Second place: Logan Glasson, Westburn School, "Pest Trap Monitor".

Third equal: Vinura Karunasekera, Cobham Intermediate, "Facing Climate Change". Vincent Curd, Cobham Intermediate, "How Acidic is Our Rain?"

##### Senior (Years 9-13)

Second equal: Emil Martin, Lincoln High School, "Shower Boss". Brad Parker, Lincoln High School, "A Reusable Produce Bag".

NB: No first place awarded.

#### Sanford Science and Technology Fair 2008 (Timaru)

##### Junior (Years 7-8)

First place: Bronte Davenport, Craighead Diocesan School, "Walk This Way".

Second place: Oakley Campbell, Waihi School, "Packaging is Rubbish".

Third equal: Lydia Oldfield, Craighead Diocesan School, "Is the answer blowing in the wind?" Jacob Beeman, Ashburton Intermediate, "How degradable is 100% degradable?"

##### Senior (Years 9-13)

Second place: Sam Brosnahan, Mountain View High School, "Solar vs. Hydro".

NB: No first or third place awarded.

# Published reports for 2008/09

## Technical reports

Report Number	Report Title	Organisation Name	Author
R08/60	Meeting the National Environmental Standards for PM <sub>10</sub> in Christchurch	Environment Canterbury, Christchurch	Angie Scott
R08/67	Waimakariri River: B/C block allocation review	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	Maurice Duncan
R08/70	Inventory of Emissions to air in Christchurch	Environment Canterbury, Christchurch	John Smithson
R08/71	Draft Waipara River and Tributaries Environmental Flow Regimes	Environment Canterbury, Christchurch	Herb Familton
R08/72	Lake Ellesmere (Te Waihora) seawater inflows: June-July 2008	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office
R08/73	Technical Documents: Guidelines for preparation and review.	Environment Canterbury, Christchurch	Howard Williams
R08/74	Mammalian Predator access to islands in the braided Hurunui River	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office
R08/75	Rakaia Catchment Water Allocation Issues: a review of water allocation administration, stream depletion management and other issues within the Rakaia Catchment, and options for formalising allocation arrangements	Environment Canterbury, Christchurch	Marie Dysart
R08/76	State of the Canterbury Region Water Resource: October 2008	Environment Canterbury, Christchurch	Adam Martin
R08/77	Monitoring the effects of Biodiversity Pest Control in High Value Environmental Areas	Environment Canterbury, Christchurch	Philip Grove
R08/78	Water Demand in the Waipara Mainstem Catchment	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office
R08/80	Inventory of Aquifer Test Data for the Central Plains	Sinclair Knight Merz Ltd, Christchurch	Sinclair Knight Merz Ltd, Christchurch
R08/83	Canterbury Regional Environment Report 2008	Environment Canterbury, Christchurch	Environment Canterbury, Christchurch
R08/89	Ashburton River 2007/8 black billed gull colony	Environment Canterbury, Christchurch	Frances Schmechel
R08/92	Braided River Bird Surveys Of The Waiau River & Eight Smaller Canterbury Rivers, Spring 2008	Environment Canterbury, Christchurch	Frances Schmechel
R08/96	Inventory of Emissions to Air in Regional Canterbury Towns, 2007	Environment Canterbury, Christchurch	John Smithson
R09/2	Report On Distribution Of Boneseed ( <i>Chrysanthemoides Monilifera</i> Subsp. <i>Monilifera</i> ) Within The Port Hills Zone	Environment Canterbury, Christchurch	M. Parker
R09/4	Annex: Data for the 2007/08 Annual Monitoring Report. Canterbury Regional Land Transport Strategy 2005-2015	Environment Canterbury, Christchurch	Simon Milner
R09/13	Canterbury Regional Waste Data Technical Report 2002-2008	Environment Canterbury, Christchurch	Trudy Geoghegan
R09/14	Lysimeter Network Review	The New Zealand Institute For Plant & Food Research Ltd	Brent Clothier
R09/16	Review of Proposed NRRP Water Quality Objectives and Standards for Rivers and Lakes in the Canterbury Region	Environment Canterbury, Christchurch	Shirley Hayward
R09/17	Application of the Riparian Management Classification to the Cam Catchment	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office
R09/18	Review of the Science Supporting the Proposed Minimum Flow Regime for the Ashburton River	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	Maurice J Duncan
R09/19	On Measurable Objectives and Receiving Water Quality Standards for Environment Canterbury's Natural Resources Regional Plan	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	Ned Norton
R09/21	Public Survey: 2008 Timaru Home Heating	Research First Limited	Research First Limited
R09/22	The War on Pests: Dealing to Key Pest Plants and Animals That Threaten Native Species. A Landowners Guide for Banks Peninsula and Kaitorete Spit	Landcare Research New Zealand Ltd	John Parks
R09/23	Contaminated Land Information Management Strategy	Environment Canterbury, Christchurch	Davina McNickel
R09/24	Bird Monitoring On Banks Peninsula: Annual Report For 2007 & 2008	Environment Canterbury, Christchurch	Frances Schmechel
R09/25	Distribution And Abundance Of Introduced Willows In Te Waihora Shoreline Wetlands	Environment Canterbury, Christchurch	Mirella Pompei

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Report Number	Report Title	Organisation Name	Author
R09/26	Waiau River Instream Habitat Based On 2-D Hydrodynamic Modelling	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	Maurice J Duncan
R09/33	Steep Head Directional Wave Buoy Annual Report January 2008 - December 2009	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office
R09/36	The Invited Private Plan Change Process For The Creation Of Aquaculture Management Areas - An Evaluation To Inform Implementation	Environment Canterbury, Christchurch	Caroline Hart
R09/38	A Review Of The Potential To Re-establish Macrophyte Beds In Te Waihora (Lake Ellesmere)	National Institute Of Water & Atmospheric Research Ltd, Christchurch Office	Don Jellyman
R09/39	Depth and Spatial Variation In Groundwater Chemistry - Central Canterbury Plains	Environment Canterbury, Christchurch	Carl Hanson
R09/40	Ambient Concentrations Of Polycyclic Aromatic Hydrocarbons (PAHs) In Timaru 2006-07	Landcare Research New Zealand Ltd, Lincoln	Jo Cavanagh

## Non-technical reports

Report Number	Report Title	Organisation Name	Author
R08/9	Variation 14: Discharge of Sewage Effluent	Environment Canterbury, Christchurch	Philippa Lynch
R08/57	Environment Canterbury Annual Report 2007/08	Environment Canterbury, Christchurch	Environment Canterbury, Christchurch
R08/58	Environment Canterbury Annual Report 2007/08, Summary Document	Environment Canterbury, Christchurch	Environment Canterbury, Christchurch
R08/59	Best Practice in Transport Operations	Environment Canterbury, Christchurch	Environment Canterbury, Christchurch
R08/61	Statement of Proposal to amend the Revenue and Financing Policy 2006: adopted 25th September 2008	Environment Canterbury, Christchurch	Neil Pilbrow
R08/62	Regional Policy Statement, Summary of Decisions Requested; Variations 1,2,3 & 4	Environment Canterbury, Christchurch	Laurie McCallum
R08/62/2	Regional Policy Statement, Summary of Decisions Requested; Variations 1,2,3 & 4 - Variation 1 Submissions	Environment Canterbury, Christchurch	Laurie McCallum
R08/62/3	Regional Policy Statement, Summary of Decisions Requested; Variations 1,2,3 & 4 - Variation 2 Submissions	Environment Canterbury, Christchurch	Laurie McCallum
R08/62/4	Regional Policy Statement, Summary of Decisions Requested; Variations 1,2,3 & 4 - Variation 3 Submissions	Environment Canterbury, Christchurch	Laurie McCallum
R08/62/5	Regional Policy Statement, Summary of Decisions Requested; Variations 1,2,3 & 4 - Variation 4 Submissions	Environment Canterbury, Christchurch	Laurie McCallum
R08/62/5/1	Regional Policy Statement, Summary of Decisions Requested; Variations 1,2,3 & 4 - Variation 4 Submissions	Environment Canterbury, Christchurch	Laurie McCallum
R08/62/5/2	Regional Policy Statement, Summary of Decisions Requested; Variations 1,2,3 & 4 - Variation 4 Submissions	Environment Canterbury, Christchurch	Laurie McCallum
R08/85-1	Proposed NRRP Variation 11 - Recommended Changes to Chapter 3: Air Quality Relating to Rangiora	Environment Canterbury, Christchurch	Katherine Wilson
R08/85-2	Proposed NRRP Variation 11 - Showing Minor Changes and Changes Made as a Result of Decision on Submissions	Environment Canterbury, Christchurch	Katherine Wilson
R08/85-3	Proposed NRRP Variation 11 - Incorporating Minor Changes and Changes Made as a Result of Decision on Submissions	Environment Canterbury, Christchurch	Katherine Wilson
R08/86-1	Proposed NRRP Variation 12 - Recommended Changes to Chapter 3: Air Quality Relating to Kaiapoi	Environment Canterbury, Christchurch	Katherine Wilson
R08/86-2	Proposed NRRP Variation 12 - Showing Minor Changes and Changes Made as a Result of Decision on Submissions	Environment Canterbury, Christchurch	Katherine Wilson
R08/86-3	Proposed NRRP Variation 12 - Incorporating Minor Changes and Changes Made as a Result of Decision on Submissions	Environment Canterbury, Christchurch	Katherine Wilson
R08/88	Canterbury Regional Land Transport Strategy 2005 - 2015: Annual Monitoring Report For 2007/2008	Environment Canterbury, Christchurch	Simon Milner
R09/3	Draft Waipara River and Tributaries Environmental Flow Regimes	Environment Canterbury, Christchurch	Herb Familton
R09/10-1	LTCCP 2009-19 Part A: Draft Community Outcomes and Levels of Service, Including the Annual Plan for 2009/10	Environment Canterbury, Christchurch	Environment Canterbury, Christchurch
R09/10-2	LTCCP 2009-19 Part B: Draft Funding and Financial Policies 2009	Environment Canterbury, Christchurch	Environment Canterbury, Christchurch
R09/10-3	LTCCP 2009-19, Project Levels of Service and Key Deliverables for 2009/10	Environment Canterbury, Christchurch	Environment Canterbury, Christchurch
R09/36	The Invited Private Plan Change Process For The Creation Of Aquaculture Management Areas - An Evaluation To Inform Implementation	Environment Canterbury, Christchurch	Caroline Hart

# Planning and Policy

Various plans, strategies or discussion documents were released for formal public consultation during the 2008/09 year.

Significant plans		
Plan	Released	Number of submissions received
Regional Land Transport Strategy	25/7/08	18
Regional Travel Demand Management Strategy	25/7/08	12
Proposed Natural Resource Regional Plan Variation 13 - Management of PM <sub>10</sub> contaminant in Ashburton	16/8/08	8
Regional Policy Statement Proposed Plan Change 1 - Variation 1	23/8/08	28
Regional Policy Statement Proposed Plan Change 1 - Variation 2	23/8/08	25
Regional Policy Statement Proposed Plan Change 1 - Variation 3	23/8/08	13
Regional Policy Statement Proposed Plan Change 1 - Variation 4	23/8/08	126
Regional Passenger Transport Plan Amendment	25/9/08	2
Regional Land Transport Programme	25/6/09	36

*In addition, the Canterbury Regional Environment Report 2008 was finalised during the 2008/09 year.*